Subscribe to Home Delivery | kyohs...

Help

The New York Times

# SundayReview | The Opinion Pages

Search All NYTimes.com

Go

Capital One

WORLD U.S. N.Y. / REGION BUSINESS TECHNOLOGY SCIENCE HEALTH SPORTS OPINION ARTS STYLE TRAVEL JOBS REAL ESTATE AUTOS

FACEBOOK

TWITTER

GOOGLE+

SAVE

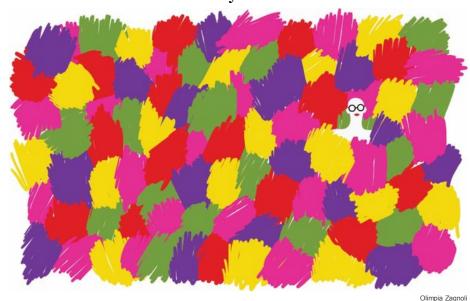
F-MAII

SHARE

PRINT REPRINTS

GRAY MATTER

## It's Not 'Mess.' It's Creativity.



By KATHLEEN D. VOHS Published: September 13, 2013

#### MESSY or tidy — which is better?

Historically, the evidence has favored the tidy camp. Cleanliness, as the proverb says, is next to godliness. The anthropologist Mary Douglas noted almost 50 years ago a connection between clean, open spaces and moral righteousness. More recently, psychologists have shown that the scent of citrus cleaning products is enough to raise people's ethical standards and promote trust. Conversely, in another study, people were found to associate chaotic wilderness with death.

But if messiness is so bad, why do so many people tolerate, and even embrace, it?

Not long ago, two of my colleagues and I speculated that messiness, like tidiness, might serve a purpose. Since tidiness has been associated with upholding societal standards, we predicted that just being around tidiness would elicit a desire for convention. We also predicted the opposite: that being around messiness would lead people away from convention, in favor of new directions.

We conducted some experiments to test these intuitions, and as we reported in <u>last</u> month's issue of the journal Psychological Science, our hunches were borne out.

For our first study, we arranged rooms in our laboratory to look either tidy, with books and papers stacked and orderly, or messy, with papers and books strewn around haphazardly. Then we invited 188 adults to visit our laboratory individually, ostensibly for a consumer-choice study. Each subject was assigned to either a messy or a tidy room, where he or she was shown a menu from a deli that made fruit smoothies. The smoothies were said to come with a "boost" (added ingredients) from which there were three options to choose — a health, wellness or vitamin boost.

We created two versions of the menu. Half of the subjects saw a menu that had the word www.nytimes.com/2013/09/15/opinion/sunday/its-not-mess-its-creativity.html?ref=opinion&\_r=1

Log in to see what your friends are sharing onLog In With Facebook nytimes.com. Privacy Policy | What's This?

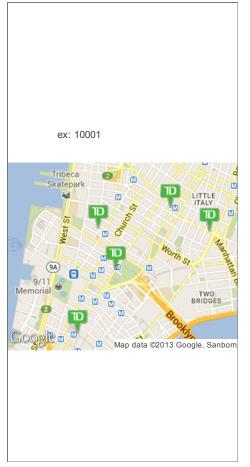
#### What's Popular Now 🔢

Civil Rights Justice on the Cheap



Caught in the Hipster Trap





MOST E-MAILED

MOST VIEWED



 Gunman and 11 Victims Killed in Shooting at D.C. Navy Yard



New Course for 'Weekend Update,' and All of 'SNL'



3. Summers Pulls Name From Consideration for Fed Chief



4. OP-ED CONTRIBUTOR
How to Fall in Love With Math

"classic" highlighting the health boost option, whereas the other half saw the health boost highlighted by the word "new." Then our subjects made their choices.

As predicted, when the subjects were in the tidy room they chose the health boost more often — almost twice as often — when it had the "classic" label: that is, when it was associated with convention. Also as predicted, when the subjects were in the messy room, they chose the health boost more often — more than twice as often — when it was said to be "new": that is, when it was associated with novelty. Thus, people greatly preferred convention in the tidy room and novelty in the messy room.

Given that divergence from the status quo is the essence of ingenuity, we conducted a second experiment to test whether messiness fostered creativity.

Forty-eight research subjects came individually to our laboratory, again assigned to messy or tidy rooms. This time, we told subjects to imagine that a Ping-Pong ball factory needed to think of new uses for Ping-Pong balls, and to write down as many ideas as they could. We had independent judges rate the subjects' answers for degree of creativity, whicled done reliably. Answers rated low in creativity included using Ping-Pong balls for pong (a party game that in fact uses Ping-Pong balls, hence the low rating on innov Answers rated high in creativity included using Ping-Pong balls as ice cube trays, ar attaching them to chair legs to protect floors.

When we analyzed the responses, we found that the subjects in both types of rooms came up with about the same number of ideas, which meant they put about the same effort into the task. Nonetheless, the messy room subjects were more creative, as we expected. Not only were their ideas 28 percent more creative on average, but when we analyzed the ideas that judges scored as "highly creative," we found a remarkable boost from being in the messy room — these subjects came up with almost five times the number of highly creative responses as did their tidy-room counterparts.

(These results have been confirmed by independent researchers at Northwestern University, who found that subjects in a messy room drew more creative pictures and were quicker to solve a challenging brainteaser puzzle than subjects in a tidy room.)

Our findings have practical implications. There is, for instance, a minimalist design trend taking hold in contemporary office spaces: out of favor are private walled-in offices — and even private cubicles. Today's office environments often involve desk sharing and have minimal "footprints" (smaller office space per worker), which means less room to make a mess.

At the same time, the working world is abuzz about cultivating innovation and creativity, endeavors that our findings suggest might be hampered by the minimalist movement. While cleaning up certainly has its benefits, clean spaces might be too conventional to let inspiration flow.

<u>Kathleen D. Vohs</u> is a professor of marketing at the Carlson School of Management at the University of Minnesota.

A version of this op-ed appears in print on September 15, 2013, on page SR12 of the New York edition with the headline: It's Not 'Mess.' It's Creativity..

SAVE E-MAIL SHARE

#### Get Free E-mail Alerts on These Topics

Organization Creativity

Research Psychology and Psychologists

www.nytimes.com/2013/09/15/opinion/sunday/its-not-mess-its-creativity.html?ref=opinion&\_r=1

Ads by Google

what's this?

5. Operation to Raise Stricken Cruise Liner Starts in Italy



6. THE STONE
The Banality of Systemic Evil



7. DISPATCH Caught in the Hipster Trap



8. MAMELODI JOURNAL
Trading Privilege for Privation, Family Hits
a Nerve in South Africa



Vietnam Legacy: Finding G.I. Fathers, and Children Left Behind



10. PAUL KRUGMAN Give Jobs a Chance

MORE IN OPINION (1 OF 19 ARTICLES)

Opinionator | The Great Divide:
Lifelines for Poor Children

Read More »

### **SAVE 30% ON PHOTOGRAPHY!**





Ads by Google

what's this?

#### 4 reasons why Mac is slow

Wondering why your Mac is getting slow over the time? Learn more now. macpaw.com/Slow Mac

Quality Memory Care in Your Area. Call Today for a Free Consultation.

AlzheimersLocator.com

#### INSIDE NYTIMES.COM

4 ▶

#### WORLD »



Rebel Rifts on Island Confound Philippines

#### OPINION »

# Is Creativity

Dying?
Education, geography, management styles. Room for Debate asks: What suppresses innovation, and what nurtures it?

#### N.Y. / REGION »



A Family Business Meets Disaster Again

#### BOOKS »



Still Shining and Spooked, but Hopeful

#### OPINION »



Op-Ed: How to Fall in Love With Math

# BUSINESS »



Hollywood Wants Digital Box Office Numbers

© 2013 The New York Times Company | Site Map | Privacy | Your Ad Choices | Advertise | Terms of Sale | Terms of Service | Work With Us | RSS | Help | Contact Us | Site Feedback